underperformed the Nifty by 23% in the past three months.

India | Consumer Electronics | Company Update | Rating Upgrade

H2 may rebound led by electronics, RAC recovery

Amber Enterprises (AMBER IN) reiterated its target of double-digit growth in sales in H2, as

Q3 is set to be better than Q2 for room air conditioners (RAC) and the electronics segment to

see continued strong growth of 40-45% YoY in FY26, led by robust sectoral tailwinds.

Mobility, which has been dismal, due to a delay in Vande Bharat execution, is likely to double revenue by FY28. Three new acquisitions in electronics are likely to diversify its products and geographical reach along with margin accretion. We revise to Buy with an unchanged TP of INR 8,460 on 52x September FY27E P/E based on an earnings CAGR of 32% during FY25-28E, led by tailwinds in electronics and large capex for Printed Circuit Board (PCB), positive outlook in RAC in H2 despite weak H1, and recovery in mobility. The stock has



18 December 2025

Rating: Buy

Target Price: INR 8,460

CMP: INR 6,581

As on 17 December 2025

| Key data | |
|----------------------------|-------------|
| Bloomberg | AMBER IN |
| Reuters Code | AMBE.NS |
| Shares outstanding (mn) | 35 |
| Market cap (INR bn/USD mn) | 231/2,561 |
| EV (INR bn/USD mn) | 251/2,775 |
| ADTV 3M (INR mn/USD mn) | 2,546/28 |
| 52 week high/low | 8,626/5,235 |
| Free float (%) | 62 |

Note: as on 17 December 2025; Source: Bloomberg

Upside: 29%

| New acquisitions to propel growth : AMBER's acquisition of Unitronics, Shogini Technoarts and Power One Microsystems, are likely to diversify sales mix, geographical reach into the EU and the Americas along with margin rise. Unitronics is an Israel-based listed company, |
|---|
| primarily involved in industrial automation, catering to the US and EU markets. |
| Management says products are of a superior quality but expensive currently for the India |
| markets, due to higher cost of production. Unitronics acquires the PCB and PCBA from Israel. |
| AMBER looks to cater to their PCB requirement in the long term, which would reduce cost. |
| Management expects to make Unitronics products viable for India in the next 5-6 quarters. |
| Currently, it is earning healthy margin of 25-30%. Its other acquisition, Shogini Technoarts, |
| is involved in PCB manufacturing for automotive, medical, IT, telecom, and defence. It posted |
| sales of INR 4bn in FY25 with a margin of 16%, which is set to improve consolidated margin. |

QIP-led robust capex plan for growth: The company has raised INR 27.5bn through QIP in AMBER and Il Jin Electronics. Out of this, it has utilized ~INR 2.6bn for acquisition of Power One, INR 4.3bn for Unitronics, and ~INR 5.1bn for Shogini Technoarts. It has liquidated debt of ~INR 300-350mn. AMBER plans to utilize the balance and internal cash balance for large capex plans of INR 9.9bn for Ascent Circuits (which has received approval under the Electronic components manufacturing scheme(ECMS)) and INR 12bn for Korea Circuits, which awaits ECMS approval. It expects ~60-70% subsidy for both projects from CG and SG on completion of milestones. Ascent Circuits is set to see an asset turn of 1.25-1.30x while Korea Circuits of 0.70-0.80x. AMBER targets to be OCF-positive this year, which would be a positive catalyst.

Revise to Buy with TP of INR 8,460: We retain our EPS estimates during FY26-28. However, we revise to Buy from Accumulate with an unchanged TP of INR 8,460 on 52x September FY27E P/E as we have a positive outlook for FY26 despite weather constraints, along with strong tailwinds in electronics and large capex for PCB, providing revenue visibility. The stock has underperformed the Nifty by 23% in the past three months. We expect an earnings CAGR of 32% during FY25-28E, with an average ROE of 14% during FY26-28E.

| Price cha | rt | | | | |
|---|--|--|--------------|--------|------------|
| 9,000 8,000 7,000 6,000 (a) 5,000 4,000 3,000 2,000 1,000 |] /************************************ | *{ _{\range} \range \rang | January Mart | Myran | λ ω |
| | ec-24 | Mar-25 | Jun-25 | Sep-25 | Dec-25 |

| Shareholding (%) | Q3 | Q4 | Q1 | Q2 |
|-------------------|------|------|------|------|
| Shareholding (78) | FY25 | FY25 | FY26 | FY26 |
| Promoter | 39.7 | 39.7 | 39.7 | 38.2 |
| % Pledge | 0.0 | 0.0 | 0.0 | 0.0 |
| FII | 28.6 | 27.1 | 28.6 | 30.6 |
| DII | 19.3 | 19.4 | 17.8 | 20.2 |
| Others | 12.4 | 13.8 | 13.9 | 11.0 |
| Source: BSE | | | | |

| Price performance (%) | 3M | 6M | 12M |
|-----------------------|--------|-------|--------|
| Nifty | 1.9 | 3.9 | 6.1 |
| Amber Enterprises | (20.6) | 0.8 | 9.6 |
| NSE Mid-cap | 0.7 | 2.6 | 2.3 |
| NSE Small-cap | (7.2) | (5.6) | (11.1) |

Source: Bloomberg

Source: Bloomberg

Key financials

| FY24 | FY25 | FY26E | FY27E | FY28E |
|--------|--|--|--|--|
| 67,293 | 99,730 | 117,568 | 141,139 | 164,428 |
| (2.9) | 48.2 | 17.9 | 20.0 | 16.5 |
| 4,919 | 7,634 | 8,440 | 11,732 | 14,482 |
| 7.3 | 7.7 | 7.2 | 8.3 | 8.8 |
| 1,395 | 2,811 | 2,744 | 4,411 | 6,425 |
| (14.8) | 101.6 | (2.4) | 60.8 | 45.7 |
| 41.4 | 74.3 | 93.9 | 150.0 | 216.5 |
| 7.0 | 11.5 | 11.2 | 13.6 | 16.8 |
| 8.1 | 12.2 | 9.8 | 10.8 | 12.5 |
| 159.0 | 88.6 | 70.1 | 43.9 | 30.4 |
| 51.0 | 32.9 | 29.7 | 21.4 | 17.3 |
| | 67,293 (2.9) 4,919 7.3 1,395 (14.8) 41.4 7.0 8.1 | 67,293 99,730 (2.9) 48.2 4,919 7,634 7.3 7.7 1,395 2,811 (14.8) 101.6 41.4 74.3 7.0 11.5 8.1 12.2 159.0 88.6 | 67,293 99,730 117,568 (2.9) 48.2 17.9 4,919 7,634 8,440 7.3 7.7 7.2 1,395 2,811 2,744 (14.8) 101.6 (2.4) 41.4 74.3 93.9 7.0 11.5 11.2 8.1 12.2 9.8 159.0 88.6 70.1 | 67,293 99,730 117,568 141,139 (2.9) 48.2 17.9 20.0 4,919 7,634 8,440 11,732 7.3 7.7 7.2 8.3 1,395 2,811 2,744 4,411 (14.8) 101.6 (2.4) 60.8 41.4 74.3 93.9 150.0 7.0 11.5 11.2 13.6 8.1 12.2 9.8 10.8 159.0 88.6 70.1 43.9 |

Note: Pricing as on 17 December 2025; Source: Company, Elara Securities Estimate

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Financials (YE March)

| Income Statement (INR mn) | FY24 | FY25 | FY26E | FY27E | FY28E |
|--|---------|---------|---------|----------|---------|
| Total Revenue | 67,293 | 99,730 | 117,568 | 141,139 | 164,428 |
| Gross Profit | 12,293 | 17,875 | 20,868 | 26,816 | 32,063 |
| EBITDA | 4,919 | 7,634 | 8,440 | 11,732 | 14,482 |
| EBIT | 3,054 | 5,351 | 5,550 | 7,769 | 10,154 |
| Interest expense | 1,670 | 2,087 | 2,769 | 2,958 | 2,720 |
| Other income | 530 | 736 | 1,030 | 1,051 | 1,103 |
| Exceptional/ Extra-ordinary items | - | - | - | - | - |
| PBT | 1,913 | 3,999 | 3,811 | 5,862 | 8,538 |
| Tax | 519 | 1,188 | 1,067 | 1,451 | 2,113 |
| Minority interest/Associates income | - | - | (52) | (154) | (199) |
| Reported PAT | 1,395 | 2,811 | 2,691 | 4,257 | 6,226 |
| Adjusted PAT | 1,395 | 2,811 | 2,744 | 4,411 | 6,425 |
| | | | | | |
| Balance Sheet (INR mn) | FY24 | FY25 | FY26E | FY27E | FY28E |
| Shareholders' Equity | 20,644 | 22,858 | 36,152 | 41,414 | 49,009 |
| Minority Interest | 518 | 245 | 1,198 | 1,352 | 1,550 |
| Trade Payables | 21,671 | 31,703 | 33,821 | 42,535 | 51,806 |
| Provisions & Other Current Liabilities | 3,525 | 4,051 | 7,051 | 7,051 | 7,051 |
| Total Borrowings | 14,332 | 19,400 | 24,900 | 24,400 | 23,900 |
| Other long term liabilities | 5,242 | 6,023 | 6,773 | 6,773 | 6,773 |
| Total liabilities & equity | 65,932 | 84,281 | 109,895 | 123,525 | 140,090 |
| Net Fixed Assets | 20,919 | 22,840 | 27,950 | 39,212 | 39,212 |
| Goodwill | 3,609 | 3,609 | 6,309 | 6,309 | 6,309 |
| Intangible assets | 3,724 | 3,950 | 3,950 | 3,950 | 3,950 |
| Business Investments / other NC assets | 4,120 | 7,403 | 11,153 | 11,153 | 11,153 |
| Cash, Bank Balances & treasury investments | 7,977 | 8,437 | 14,924 | 5,869 | 13,111 |
| Inventories | 8,408 | 16,551 | 17,716 | 23,201 | 27,029 |
| Sundry Debtors | 15,693 | 17,501 | 21,903 | 27,841 | 33,336 |
| Other Current Assets | 1,481 | 3,991 | 5,991 | 5,991 | 5,991 |
| Total Assets | 65,932 | 84,281 | 109,895 | 123,525 | 140,090 |
| Cash Flow Statement (INR mn) | FY24 | FY25 | FY26E | FY27E | FY28E |
| Cashflow from Operations | 9,648 | 7,264 | 4,953 | 8,622 | 13,420 |
| Capital expenditure | (4,120) | (4,204) | (8,000) | (15,225) | (5,000) |
| Acquisitions / divestitures | (6,626) | - | - | - | - |
| Other Business cashflow | 401 | - | - | - | - |
| Free Cash Flow | (697) | 3,060 | (3,047) | (6,603) | 8,420 |
| Cashflow from Financing | 1,168 | (2,599) | 9,534 | (2,453) | (1,178) |
| Net Change in Cash / treasury investments | 471 | 460 | 6,487 | (9,055) | 7,242 |
| Key assumptions & Ratios | FY24 | FY25 | FY26E | FY27E | FY28E |
| Dividend per share (INR) | - | - | - | - | - |
| Book value per share (INR) | 61.3 | 67.6 | 103.1 | 118.1 | 139.7 |
| RoCE (Pre-tax) (%) | 8.1 | 12.2 | 9.8 | 10.8 | 12.5 |
| ROIC (Pre-tax) (%) | 11.5 | 17.4 | 13.6 | 14.3 | 16.6 |
| ROE (%) | 7.0 | 11.5 | 11.2 | 13.6 | 16.8 |
| Asset Turnover (x) | 3.5 | 4.6 | 4.6 | 4.2 | 4.2 |
| Net Debt to Equity (x) | 0.3 | 0.5 | 0.3 | 0.4 | 0.2 |
| Net Debt to EBITDA (x) | 1.3 | 1.4 | 1.2 | 1.6 | 0.7 |
| Interest cover (x) (EBITDA/ int exp) | 2.9 | 3.7 | 3.0 | 4.0 | 5.3 |
| Total Working capital days (WC/rev) | 13.2 | 8.6 | 18.0 | 22.0 | 19.0 |
| Valuation | FY24 | FY25 | FY26E | FY27E | FY28E |
| P/E (x) | 159.0 | 88.6 | 70.1 | 43.9 | 30.4 |
| P/Sales (x) | 3.4 | 2.3 | 2.0 | 1.6 | 1.4 |
| EV/ EBITDA (x) | 51.0 | 32.9 | 29.7 | 21.4 | 17.3 |
| EV/ OCF (x) | 26.0 | 34.5 | 50.6 | 29.1 | 18.7 |
| FCF Yield | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| | | | | | |

107.4

Note: Pricing as on 17 December 2025; Source: Company, Elara Securities Estimate

Revenue CAGR of 18% during FY25-28E

47.1



Analyst meet key takeaways

FY26 guidance and overall outlook

- Q3 to be better than Q2 for RAC
- Likely grow by double digits in H2 for sales
- ▶ FY26 capex of INR 8.5bn with FY27 capex of INR 16bn
- Railway contribution to remain in the single digits for overall FY26 sales. In FY27, it may see double-digit contribution from Railways
- ▶ Growth of 40-45% YoY likely in electronics
- ▶ EBITDA margin of 8-9% likely in Electronics
- Electronics sales CAGR of 30-35% during the next 2-3 years
- Mobility revenue target of doubling revenue by FY28
- ▶ Electronics revenue target of USD 1bn by FY28 with 11-13% margin

Unitronics

- Unitronics is an Israeli-listed company primarily involved in industrial automation catering to the US and EU markets
- Their product is of good quality but expensive for the India markets
- ▶ They get their PCB and PCBA from Israel. AMBER looks to supply this in the long term
- Likely to take 5-6 quarters to make Unitronics products viable for India
- Margin of 25-30%
- Consolidation for a period of six months from 9 October

Shogini Technoarts

- Shogini Technoarts is involved in PCB manufacturing for automotive, medical, IT, telecom, and defence. Automotive contributes 40-45% of sales (for Ascent Circuits 75% sales from automotive)
- Last year revenue of INR 4bn
- ▶ EBITDA margin of 16%
- ▶ Receiving PLI benefits and other benefits from State Govt (SG)
- Price of PCB is on par with China's companies due to imposition of Anti Dumping Duty

Railways

- Good contribution from the Vande Bharat and metros from next year
- Good orderbook for new products, such as doors and gangways
- Yujin to start contributing from next year
- ▶ Current orderbook of INR 26bn

Capex and QIP

- ▶ Il Jin QIP raised INR 17.5bn. Out of this, ~INR 2.6bn for Power One acquisition, INR 4.3bn for Unitronics, and ~INR 5.1bn for Shogini Technoarts. AMBER has liquidated debt of INR 300-350mn
- Raised INR 10bn QIP through AMBER as well for debt reduction and acquisition
- INR 9.9bn capex for Ascent Circuits with 1.25-1.30x asset turn
- Turnover-linked incentive of 27-28% from CG and 35% capital subsidy from the Tamil Nadu government for Ascent Circuits to be paid in the net next six years
- INR 12bn capex plan for Korea Circuits planned in Phase 1, partly in FY27 and partly in FY28



- Around 22-23% turnover-linked incentive and 25% capital subsidy from CG and 42% incentive from the Uttar Pradesh government for Korea Circuits
- ▶ Asset turn of 0.7-0.8x for Korea Circuits
- ▶ Looks to be OCF-positive this year
- Likely to receive PLI of INR 600mn this year. Turnover-linked PLI is recognized in operating revenue and asset-linked capital incentive is netted off from asset value

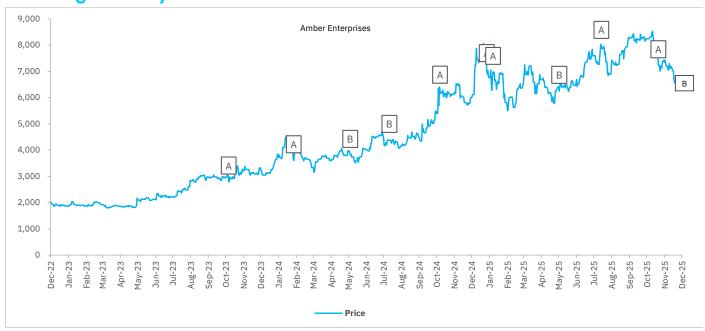
Exhibit 1: Valuation

| (INR) | |
|---------------------------|-------|
| EPS - FY26E | 93.9 |
| EPS - FY27E | 150.0 |
| Five-year average P/E (x) | 67.4 |
| Target multiple (x) | 52 |
| September 2027E EPS | 183 |
| Target price (INR) | 8,460 |

Source: Elara Securities Estimate



Coverage History



| Date | Rating | Target Price (INR) | Closing Price (INR) |
|-------------|------------|--------------------|---------------------|
| 23-Oct-2023 | Accumulate | 3,140 | 2,794 |
| 13-Feb-2024 | Accumulate | 3,830 | 3,604 |
| 21-May-2024 | Buy | 4,600 | 3,808 |
| 28-Jul-2024 | Buy | 5,380 | 4,308 |
| 24-Oct-2024 | Accumulate | 7,150 | 6,255 |
| 13-Jan-2025 | Accumulate | 7,420 | 7,078 |
| 24-Jan-2025 | Accumulate | 7,840 | 6,974 |
| 19-May-2025 | Buy | 8,290 | 6,252 |
| 31-Jul-2025 | Accumulate | 9,235 | 7,964 |
| 07-Nov-2025 | Accumulate | 8,460 | 7,227 |
| 17-Dec-2025 | Buy | 8,460 | 6,581 |

Guide to Research Rating

BUY (B) Absolute Return >+20%

ACCUMULATE (A) Absolute Return +5% to +20%

REDUCE (R) Absolute Return -5% to +5%

SELL (S) Absolute Return < -5%



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